COMMUNITY FOUNDATION of MARQUETTE COUNTY

AUDITED FINANCIAL STATEMENTS

For the Years Ended December 31, 2025 and 2024

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ANDERSON, TACKMAN & COMPANY, PLC
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PARTNERS
Michael A. Grentz, CPA
William C. Sheltrow, CPA

INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of the
Community Foundation of Marquette County
228 W. Washington St., Suite 6
Marquette, Michigan 49855

Opinion

We have audited the accompanying financial statements of the Community Foundation of Marquette County (a nonprofit organization), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Community Foundation of Marquette County (the Foundation) as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Anderson, Tackman & Company, PLC
Certified Public Accountants

Marquette, MI
July 31, 2026

Community Foundation of Marquette County

STATEMENTS OF FINANCIAL POSITION

December 31, 2025 and 2024

	December 31	
	2025	**2024**
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	$ 2,115,308	$ 1,734,729
Investments	28,212,280	24,841,410
Cash surrender value of life insurance	16,114	14,121
Pledges receivable-current portion	-	107,500
Contributions receivable-current portion	34,460,253	-
TOTAL CURRENT ASSETS	64,803,955	26,697,760
NON-CURRENT ASSETS:		
Right of use asset	101,751	124,881
TOTAL NON-CURRENT ASSETS	101,751	124,881
TOTAL ASSETS	$ 64,905,706	$ 26,822,641
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Accounts payable	$ 7,255	$ 8,462
Lease liability - current portion	25,024	23,130
TOTAL CURRENT LIABILITIES	32,279	31,592
NON-CURRENT LIABILITIES:		
Lease liability - noncurrent portion	76,727	101,751
TOTAL NON-CURRENT LIABILITIES	76,727	101,751
NET ASSETS:		
Net assets without donor restrictions	64,593,226	26,301,359
Net assets with donor restrictions	203,474	387,939
TOTAL NET ASSETS	64,796,700	26,689,298
TOTAL LIABILITIES AND NET ASSETS	$ 64,905,706	$ 26,822,641

The accompanying notes to financial statements are an integral part of this statement.

Community Foundation of Marquette County

STATEMENTS OF ACTIVITIES

For the years ended December 31, 2025 and 2024

	December 31					
	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
CHANGES IN NET ASSETS:						
Revenues and support:						
Contributions	$ 37,037,465	$ 584,220	$ 37,621,685	$ 1,771,882	$ 707,709	$ 2,479,591
Income on investments	1,796,060	-	1,796,060	1,316,627	-	1,316,627
Investment return	1,525,022	-	1,525,022	1,392,408	-	1,392,408
Income on life insurance	1,993	-	1,993	(27,475)	-	(27,475)
Other revenue	95,622	-	95,622	68,341	-	68,341
Net assets released from restrictions	768,685	(768,685)	-	1,645,468	(1,645,468)	-
TOTAL REVENUES AND SUPPORT	41,224,847	(184,465)	41,040,382	6,167,251	(937,759)	5,229,492
EXPENSES:						
Program services	2,582,137	-	2,582,137	3,206,478	-	3,206,478
Administration	244,790	-	244,790	198,107	-	198,107
Fundraising	106,053	-	106,053	98,502	-	98,502
TOTAL EXPENSES	2,932,980	-	2,932,980	3,503,087	-	3,503,087
CHANGES IN NET ASSETS	38,291,867	(184,465)	38,107,402	2,664,164	(937,759)	1,726,405
Net assets beginning of year	26,301,359	387,939	26,689,298	23,637,195	1,325,698	24,962,893
NET ASSETS END OF YEAR	$ 64,593,226	$ 203,474	$ 64,796,700	$ 26,301,359	$ 387,939	$ 26,689,298

The accompanying notes to financial statements are an integral part of this statement.

Community Foundation of Marquette County

STATEMENTS OF CASH FLOWS

For the years ended December 31, 2025 and 2024

	December 31	
	2025	**2024**
CASH FLOWS PROVIDED (USED) BY OPERATING ACTIVITIES:		
Change in net assets	$ 38,107,402	$ 1,726,405
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Change in pledges receivable	107,500	(60,000)
Change in contributions receivable	(34,460,253)	-
Change in cash surrender value of life insurance	(1,993)	27,475
Operating lease expense	23,130	(107,899)
Investment return (gain) loss	(1,525,022)	(1,392,408)
Change in accounts payable	(1,207)	(331)
NET CASH PROVIDED BY OPERATING ACTIVITIES	2,249,557	193,242
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from sale of investments	5,636,044	3,719,256
Purchase of investments	(7,481,892)	(4,569,980)
NET CASH USED BY INVESTING ACTIVITIES	(1,845,848)	(850,724)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments on lease liability principal	(23,130)	107,899
NET CASH USED BY FINANCING ACTIVITIES	(23,130)	107,899
CHANGE IN CASH AND CASH EQUIVALENTS	380,579	(549,583)
Cash and cash equivalents at beginning of year	1,734,729	2,284,312
CASH AND CASH EQUIVALENTS AT END OF YEAR	$ 2,115,308	$ 1,734,729

The accompanying notes to financial statements are an integral part of this statement.

Community Foundation of Marquette County

STATEMENTS OF FUNCTIONAL EXPENSES

For the years ended December 31, 2025 and 2024

	2025				2024			
	Program	Administrative	Fundraising	Total	Program	Administrative	Fundraising	Total
Operating Expenses:								
Salaries	$ 121,392	$ 131,392	$ 35,970	$ 288,754	$ 104,022	$ 108,222	$ 33,133	$ 245,377
Payroll taxes	7,410	7,410	7,410	22,230	6,172	6,171	6,171	18,514
Employee benefits	13,264	13,264	13,264	39,792	10,600	10,599	10,599	31,798
Accounting services	12,403	20,555	12,403	45,361	11,869	24,153	11,869	47,891
Legal services	-	1,936	1,936	3,872	-	50	50	100
Office supplies	914	914	913	2,741	898	897	897	2,692
Telephone	1,110	1,110	1,110	3,330	1,520	1,520	1,520	4,560
Postage and shipping	507	507	1,014	2,028	547	547	1,096	2,190
Occupancy	8,902	8,902	8,901	26,705	8,800	8,800	8,800	26,400
Equipment rental and maintenance	2,743	2,743	2,743	8,229	3,801	3,800	3,800	11,401
Annual report	2,452	2,452	4,905	9,809	1,066	1,067	2,133	4,266
Donor newsletter	19	20	39	78	879	880	1,759	3,518
Travel	808	808	809	2,425	2,573	2,574	2,573	7,720
Meetings and special events	6,521	6,521	13,043	26,085	5,907	5,907	11,814	23,628
Dues, fees, and registration	-	9,870	-	9,870	-	11,306	-	11,306
Training and classes	1,594	1,594	1,593	4,781	2,035	2,035	2,035	6,105
Insurance	-	8,706	-	8,706	-	8,609	-	8,609
Miscellaneous expense	-	26,086	-	26,086	253	970	253	1,476
Total Operating Expenses	180,039	244,790	106,053	530,882	160,942	198,107	98,502	457,551
Grant Expenses								
Grants voted	2,402,098	-	-	2,402,098	3,045,536	-	-	3,045,536
TOTAL EXPENSES	$ 2,582,137	$ 244,790	$ 106,053	$ 2,932,980	$ 3,206,478	$ 198,107	$ 98,502	$ 3,503,087

The accompanying notes to financial statements are an integral part of this statement.

NOTE A – NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES:

The Community Foundation of Marquette County (the Foundation) is a non-profit organization, which seeks to provide a means by which individuals can join together to create an endowment. Through sound management, the Foundation will provide sufficient income to support charitable activities within the Marquette area. The Foundation seeks to enhance the quality of life in the greater Marquette area by improving the educational, cultural, recreational, environmental, and social welfare resources of the area and developing youth for community leadership.

Basis of Presentation

Financial statement presentation follows the provisions of Accounting Standards Codification FASB ASC 958-205-45-2 as amended by ASU 2016-14. In accordance with these provisions, the Foundation is required to report information regarding its financial position and activities according to two classes of net assets: net assets with donor restrictions and net assets without donor restrictions.

All fund agreements held with the Foundation contain a “variance statement”. This statement is in place to authorize the Foundation’s Board of Trustees ultimate authority over the distribution of funds to ensure the intent of the funds can be honored over time. Because the Foundation holds variance power, from an accounting perspective, all funds are classified as net assets without donor restrictions, except those with time or purpose restrictions.

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting. The financial statements are prepared in accordance with the specialized requirements of FASB ASC 958-605-45-3 Contributions Received as amended by ASU 2016-14; FASB ASC 958-205-45-2 Presentation of Financial Statements as amended by ASU 2016-14; and FASB ASU 2016-14 as it relates to Reporting Investment Gains, Losses, and Income.

Cash and Cash Equivalents

Cash and cash equivalents consist of checking accounts and money market funds, which are carried at cost which approximate fair value. The Foundation maintains demand deposits in banks, and in the normal course of business, amounts may exceed federal insured limits. Management believes the Foundation is not exposed to any significant interest rate or other financial risk on these deposits.

Investments

Investments are carried at fair value using quoted market prices. Net realized gains and losses and unrealized increases or decreases resulting from changes in the market value of investments are included in the statement of activities. The realized gain or loss on the sale of investments is the difference between the proceeds received and the cost of specific investments sold.

NOTE A – NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued):

Donated Investments
Donated investments are recorded as contributions at their estimated fair values at the date of donation.

Property, Plant and Equipment
All property, plant and equipment are recorded at historical cost as of the date acquired. Tangible assets costing below the threshold of $3,000 or having a useful life of twelve months or less are not capitalized and are recorded as an expense on the financial statements.

Grants Payable
Grants are recognized as an expense when approved by the governing board of the Foundation and its supporting organizations if unconditional, or when the related conditions are met by the recipient, if conditional. Grants payable recorded in the accompanying statements of financial position are generally expected to be paid within one year.

Net Asset Classifications
The net asset groups used for reporting purposes in the accompanying financial statements are as follows:

> *Net Assets Without Donor Restrictions* – Consist of contributed assets that have not been restricted as to use by donors. Certain of these assets may be designated by the governing board of the Foundation and its supporting organizations to be used for a specific purpose.
>
> *Net Assets With Donor Restrictions* – Consist of contributed assets for which the use by the Foundation and its supporting organizations has been limited by donors for a specific time period or purpose.

Estimates
Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

Leases
In accordance with FASB ASU 2016-02 *Leases*, the Foundation has elected to use the 10 year treasury bill rate as of lease commencement as the discount rate for leases.

NOTE A – NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued):

Revenue Recognition
The Foundation follows FASB Accounting Standards Update 2014-09, *Revenue from Contracts with Customers (Accounting Standards Codification (ASC) 606)* as required by the standard. ASC 606 requires financial statement issuers to recognize revenue as satisfaction of the related performance obligations of the contract are completed. The following revenue-related items are outside the scope of ASC 606: interest income, premium and discount amortization, contributions, income on investments, investment return, income on life insurance

The Foundation has the following revenue-related items subject to Topic 606:

Community environmental monitory program (CEMP), and items included in other revenue. Performance obligations for these are recognized over time, annually for the CEMP program and monthly for the others.

Subsequent Events
Management evaluates events occurring subsequent to the date of the financial statements in determining the accounting for and disclosure of transactions and events that affect the financial statements. Subsequent events have been evaluated through July 31, 2026 which is the date the financial statements were available to be issued.

NOTE B – INCOME TAXES:

The Foundation is exempt from federal income tax under Section 501 (c) (3) of the Internal Revenue Code. It has been classified as an organization other than a private foundation under Section 509 (a) (2). Accordingly, no provision has been made for income taxes in the accompanying financial statements. The tax periods open for examination by the Internal Revenue Service are calendar years ending December 31, 2023, 2024 and 2025.

NOTE C – INVESTMENTS:

The cost, fair value, and unrealized appreciation (depreciation) of investment securities as of December 31, 2025 and 2024 are as follows:

	Cost	Fair Value	Unrealized Appreciation (Depreciation)
December 31, 2025			
Fixed Income	$7,727,425	$7,820,708	$93,283
Mutual Funds and ETFs	14,047,968	18,759,637	4,711,669
ETFs and REITs	1,364,797	1,631,935	267,138
Total Investments	$23,140,190	$28,212,280	$5,072,090
December 31, 2024			
Fixed Income	$6,609,399	$6,539,189	($70,210)
Mutual Funds and ETFs	13,526,095	16,892,888	3,366,793
ETFs and REITs	1,164,797	1,409,333	244,536
Total Investments	$21,300,291	$24,841,410	$3,541,119

NOTE C – INVESTMENTS (Continued):

The schedule summarizes the investment return and its classification in the statement of activities for the years ended December 31, 2025 and 2024:

	Without Donor Restrictions	With Donor Restrictions	Total
December 31, 2025			
Income on investments:			
Dividends, interest and realized gains	$1,833,633	$-	$1,833,633
Less: Investment expenses	(37,573)	-	(37,573)
Total	$1,796,060	-	$1,796,060
Investment return			
Unrealized gain (loss) on investments	$1,525,022	$-	$1,525,022
Less: Investment expenses	-	-	-
Total	$1,525,022	$-	$1,525,022
December 31, 2024			
Income on investments:			
Dividends, interest and realized gains	$1,362,902	$-	$1,362,902
Less: Investment expenses	(46,275)	-	(46,275)
Total	$1,316,627	-	$1,316,627
Investment return			
Unrealized gain (loss) on investments	$1,392,408	$-	$1,392,408
Less: Investment expenses	-	-	-
Total	$1,392,408	$-	$1,392,408

NOTE D – FAIR VALUE:

The Foundation utilizes fair value measurements to record fair value adjustments to its investments and to determine fair value disclosures. These assets are recorded at fair value on a recurring basis.

The Foundation groups its investments at fair value into three levels (termed the *fair value hierarchy*), based on the markets in which the investments are traded and the reliability of the assumptions used to determine fair value. These levels are:

Level 1: Valuation is based upon quoted prices for identical instruments traded in active markets. Level 1 securities include those traded on an active exchange, such as the New York Stock Exchange, U.S. Treasury securities that are traded by dealers or brokers in active over-the-counter markets, and money market funds.

Level 2: Valuation is based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3: Valuation is generated from model-based techniques that use at least one significant assumption not observable in the market. These unobservable assumptions reflect estimates of assumptions that market participants would use in pricing the asset or liability. The Foundation holds no investments classified as Level 3.

NOTE D – FAIR VALUE (continued):

Fair values of assets measured on a recurring basis as of December 31, 2025 are as follows:

Assets:	Fair Value	Level 1	Level 2	Level 3
Investments	$28,212,280	$20,391,572	$7,820,708	$-

Fair values of assets measured on a recurring basis as of December 31, 2024 are as follows:

Assets:	Fair Value	Level 1	Level 2	Level 3
Investments	$24,841,410	$18,302,222	$6,539,188	$-

NOTE E – CASH SURRENDER VALUE LIFE INSURANCE:

The Foundation is the beneficiary for a number of life insurance policies that have been donated to them. The total cash surrender value recorded as an asset as of December 31, 2025 and 2024 is $16,114 and $14,121, respectively.

NOTE F – PROMISES TO GIVE:

Unconditional promises to give consist of the following as of December 31, 2025:

	< 1 Year	1-5 Years	> 5 Years	Total
December 31, 2025				
Individual	$-	$-	$-	$-
Business	-	-	-	-
Sub-Total	-	-	-	-
Less: Discount to present value	-	-	-	-
Total	$-	$-	$-	$-

Unconditional promises to give consist of the following as of December 31, 2024:

	< 1 Year	1-5 Years	> 5 Years	Total
December 31, 2024				
Individual	$60,000	$-	$-	$60,000
Business	47,500	-	-	47,500
Sub-Total	107,500	-	-	107,500
Less: Discount to present value	-	-	-	-
Total	$107,500	$-	$-	$107,500

NOTE G – ENDOWMENT FUNDS:

The Foundation's endowment includes three (3) and five (5) individual funds that are restricted for the years ended December 31, 2025 and 2024, respectively. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed purpose or time restrictions.

The changes in Endowment Net Assets for the year ended December 31, 2025 are as follows:

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Endowment net assets, beginning of year	$26,301,359	$387,939	$26,689,298
Interest and dividends, net of investment expense	1,796,060	-	1,796,060
Net appreciation (depreciation)	1,525,022	-	1,525,022
Contributions	37,037,465	584,220	37,621,685
Amounts appropriated for expenditure	(2,164,295)	(768,685)	(2,932,980)
Other changes	97,615	-	97,615
Change in Endowment Net Assets	38,291,867	(184,465)	38,107,402
Endowment Net Assets, end of year	$64,593,226	$203,474	$64,796,700

The changes in Endowment Net Asset Composition by Type of Fund for the year ended December 31, 2025 are as follows:

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Donor designated Endowment Funds	$-	$203,474	$203,474
Other Endowment Funds:			
Undesignated	64,593,226	-	64,593,226
Total Endowment Funds	$64,593,226	$203,474	$64,796,700

The changes in Endowment Net Assets for the year ended December 31, 2024 are as follows:

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Endowment net assets, beginning of year	$23,637,195	$1,325,698	$24,962,893
Interest and dividends, net of investment expense	1,316,627	-	1,316,627
Net appreciation (depreciation)	1,392,408	-	1,392,408
Contributions	1,771,882	707,709	2,479,591
Amounts appropriated for expenditure	(1,857,619)	(1,645,468)	(3,503,087)
Other changes	40,866	-	40,866
Change in Endowment Net Assets	2,664,164	(937,759)	1,726,405
Endowment Net Assets, end of year	$26,301,359	$387,939	$26,689,298

NOTE G – ENDOWMENT FUNDS (Continued):

The changes in Endowment Net Asset Composition by Type of Fund for the year ended December 31, 2024 are as follows:

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Donor designated Endowment Funds	$-	$387,939	$387,939
Other Endowment Funds:			
Undesignated	26,301,359	-	26,301,359
Total Endowment Funds	$26,301,359	$387,939	$26,689,298

Return Objectives and Risk Parameters
The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that meet or exceed a benchmark of inflation as measured by the Consumer Price Index plus the 4.5% annual spending distribution percentage plus a growth of .25%.

Strategies Employed for Achieving Objectives
To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (investment and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy
The Foundation has a policy of appropriating for distributions each year up to 4.5 percent of its endowment fund's fair value over the prior 20 quarters through September 30 of the preceding fiscal year in which the distribution is planned for the years 2025 and 2024, respectively. In establishing this policy, the Foundation considered the long-term expected return on its endowment.

NOTE H – NET ASSETS WITHOUT DONOR RESTRICTIONS:

Net assets without donor restrictions consisted of the following:

Year 2025	Operating Fund	Other Endowment Fund	Total
Marquette	$146,206	$1,357,678	$1,503,884
Ishpeming	-	247,827	247,827
Negaunee	-	63,020	63,020
Gwinn	-	136,427	136,427
Subtotal	146,206	1,804,952	1,951,158
Agency Funds	-	2,414,589	2,414,589
Designated Funds	-	42,222,886	42,222,886
Donor Advised	-	5,108,004	5,108,004
Field of Interest	-	5,479,622	5,479,622
Scholarship Funds	-	6,053,770	6,053,770
Other net assets without donor restrictions	-	1,363,197	1,363,197
Total	$146,206	$64,447,020	$64,593,226

Year 2024	Operating Fund	Other Endowment Fund	Total
Marquette	$169,327	$1,060,639	$1,229,966
Ishpeming	6,093	231,781	237,874
Negaunee	5,090	51,164	56,254
Gwinn	943	112,272	113,215
Subtotal	181,453	1,455,856	1,637,309
Agency Funds	-	2,637,861	2,637,861
Designated Funds	-	6,340,143	6,340,143
Donor Advised	-	4,428,562	4,428,562
Field of Interest	-	4,640,629	4,640,629
Scholarship Funds	-	5,312,474	5,312,474
Other net assets without donor restrictions	-	1,304,381	1,304,381
Total	$181,453	$26,119,906	$26,301,359

NOTE I – NET ASSETS WITH DONOR RESTRICTIONS:

Net assets with donor restrictions as of December 31, 2025 and 2024 consist of the following:

Purpose Restrictions:	2025	2024
Community Environmental Monitoring Program	129,412	191,913
Huron Mountain Club Pass Through Fund	47,855	46,674
Playground for All – Kids Cove 2	-	136,071
Statewide Equity Fund Grant	-	463
COVID-19 Community Response Fund (2021 Fund)	-	-
Designated Gift Donation Fund	26,207	12,818
NET ASSETS WITH DONOR RESTRICTIONS	$203,474	$387,939

NOTE J – AVAILABILITY OF FINANCIAL ASSETS:

The Foundation has working capital of $64,771,676 and $26,666,168 and average days of cash on hand of 263 days and 181 days on December 31, 2025, and 2024, respectively.

Financial assets available within one year of December 31, 2025 for general expenditure are as follows:

	2025	2024
Financial assets at year end		
Cash and cash equivalents	$2,115,308	$1,734,729
Investments	28,212,280	24,841,410
Cash surrender value of life insurance	16,114	14,121
Pledges receivable-current portion	-	107,500
Contributions receivable-current portion	34,460,253	-
Total financial assets	64,803,955	26,697,760
Less: Endowed/Designated/Restricted financial assets		
Estimated spendable portion	2,646,206	1,221,453
Endowed/Designated	(64,447,020)	(26,119,906)
Donor - imposed restricted assets	(203,474)	(387,939)
	(62,004,288)	(25,286,392)
Financial Assets Available to Meet General Expenditures Within One Year	$2,799,667	$1,411,368

The Foundation's endowment funds consist of donor-restricted endowments and unrestricted endowments. Income from endowments is restricted for specific purposes and, therefore, is not available for general expenditure. The Operating Funds receive an administrative fee based on each fund's fair market value quarterly during the year. The average rates across all Foundation Funds in 2025 and 2024 were 1.28% and 1.30% respectively. The rate is expected to be similar in 2026 resulting in approximately $500,000 of administrative fees that will be available for general expenditures.

NOTE K – LEASE:

The Foundation entered into a five-year operating lease for office space beginning on September 1, 2024. Monthly lease payments will be $2,320 for the first year. On each twelve-month anniversary of the lease, the rent will be adjusted to reflect changes in the purchasing power of the dollar compared to the same period the previous year. Total lease payments amounted to $26,705 and $26,400 in 2025 and 2024, respectively. Expected future minimum lease payments are as follows:

2026	28,968
2027	29,840
2028	30,736
2029	20,896
Total Undiscounted Cash Flows	$110,440
Less: Discount	(8,689)
Lease Liability	$101,751

NOTE L – FUNCTIONAL ALLOCATION OF EXPENSES:

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated amongst program, administrative, and fundraising. Where information is available to directly allocate costs amongst the categories it is used. All other expenses are allocated by management's estimates based on historical operating data and the Foundation's Work Plan.

NOTE M – DONATED EQUIPMENT AND SERVICES:

A number of unpaid volunteers have made significant contributions of their time to develop the Foundation's programs. The value of this contributed time is not reflected in these statements, since it is not susceptible to objective measurement of valuation. Also, such services would not have been procured if not provided by donation.

Various donors have donated a significant amount of office furniture and equipment to the Foundation. The values of these donations have not been reflected in these statements, since they are not susceptible to objective measure of valuation as of the date of donation.

NOTE N – CONCENTRATIONS OF RISK:

At year end, the carrying amount of cash was $2,115,308 and $1,734,729 and the bank balance was $2,653,787 and $1,752,845 for the years 2025 and 2024, respectively. As of December 31, 2025, and 2024 respectively, $2,403,787, and $1,502,845 of the bank balance was not covered by the Federal Deposit Insurance Company (FDIC).

In the years ending December 31, 2025 and 2024, a significant amount of contributions were provided by a few major contributors. It is always considered reasonably possible that benefactors, grantors, or contributors might be lost in the near term. The Foundation's contributors are concentrated in the Marquette County, Michigan, geographical area.

As of December 31, 2025, the Foundation determined that it had an unconditional contribution receivable of $34,460,128 from the Rachel Crary Irrevocable Trust. Accordingly, the Foundation recognized contribution revenue and recorded a contribution receivable in that amount. As of the date of this report, July 31, 2026, the Foundation had received $25,000,000 of the contribution receivable.

NOTE O – COMMUNITY ENVIRONMENTAL MONITORING PROGRAM:

During 2016, the Foundation entered into an agreement with the Eagle Mine and the Superior Watershed Partnership to administer an oversight committee for community monitoring. The agreement allows for up to $300,000 in contributions. Effective January 1, 2019, the Foundation receives $20,000 per year out of contributions as the administrative fee. The agreement is in effect until December 31, 2027. Contributions in excess of expenses are accounted for in restricted net assets. Current grant expenses, and administrative revenue are as follows:

Year	Contributions	Grant Expense	Administrative Revenue
2025	$300,000	$342,501	$20,000
2024	$300,000	$208,035	$20,000
Total	$600,000	$550,536	$40,000

NOTE P – RETIREMENT PLANS:

Organization employees are covered by a (Savings Incentive Match Plan for Employees) SIMPLE plan. Under this plan, the organization offers matching contributions of up to 3% of employee wages. The employer contributions to the plan in 2025 and 2024 totaled $7,189 and $6,243, respectively.

NOTE Q – CONTRIBUTIONS RECEIVABLE:

The Foundation recognized contribution revenue and a contribution receivable for $34,460,128 in 2025 related to a one-time contribution from a donor irrevocable trust. As of July 31, 2026, the date of this report, the Foundation had received $25,000,000 of the contribution receivable.