COMMUNITY FOUNDATION of MARQUETTE COUNTY AUDITED FINANCIAL STATEMENTS

For the Years Ended December 31, 2020 and 2019

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102 W. Washington St., Suite 109 Marquette, MI 49855 Phone: (906) 225-1166 www.alccpa.com

PARTHERS
Daniel E. Bianchi, CPA
Michael A. Grentz, CPA
William C, Sheltrow, CPA

INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of the Community Foundation of Marquette County 228 W. Washington St., Suite 6 Marquette, Michigan 49855

We have audited the accompanying financial statements of the Community Foundation of Marquette County (a non-profit organization), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Trustees of the Community Foundation of Marquette County

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Community Foundation of Marquette County as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Anderson, Tackman & Campany, PLC Certified Public Accountants

Marquette, MI August 12, 2021

Community Foundation of Marquette County

STATEMENTS OF FINANCIAL POSITION

December 31, 2020 and 2019

				December 31	
			2020		2019
ASSETS					
CURRENT ASSETS: Cash and cash equivalents Investments Cash surrender value of life insurance Pledges receivable-current portion	TOTAL CURRENT ASSETS TOTAL ASSETS	\$	204,986 21,295,033 248,351 673 21,749,043	\$	12,960,787 6,070,128 246,440 400 19,277,755 19,277,755
LIABILITIES AND NE	T ASSETS				
CURRENT LIABILITIES:					
Accounts payable		s	10.683	\$	6,157
	OTAL CURRENT LIABILITIES		10,683		6,157
NON-CURRENT LIABILITIES:					
Paycheck Protection Program Loan			33,800		-
TOTAL	NON-CURRENT LIABILITIES		33,800		
NET ASSETS:					
Net assets without donor restrictions			21,436,178		18,975,756
Net assets with donor restrictions			268,382		295,842
	TOTAL NET ASSETS	_	21,704,560	_	19,271,598
			· ·	_	
TOTAL L	IABILITIES AND NET ASSETS	\$	21,749,043	\$	19,277,755

Community Foundation of Marquette County

STATEMENTS OF ACTIVITIES

For the years ended December 31, 2020 and 2019

			Decer	December 31			
		2020			2019		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total	-
CHANGES IN NET ASSETS: Revenues and support:							
Contributions Income on investments	\$ 662,400	\$ 396,751	\$ 1,059,151	\$ 482,120 1 688 380	\$ 527,961	& 0,1 8,0	,010,081
Investment return	1,809,115	•	1,809,115	1,633,881	•	. L.	1,633,881
Income on life insurance	1,910	1	1,910	2,274	•	•	2,274
Outer revenue Net assets released from restrictions	424,211	(424,211)	90,040	578,308	(578,308)		5,475
TOTAL REVENUES AND SUPPORT	3,718,341	(27,460)	3,690,881	4,460,438	(50,347)	4,4	4,410,091
EXPENSES: Program services	1.057.314	1	1 057 314	1 175 154	•	<u>+</u>	1 175 154
Administration Fundraising	117,911	• •	117,911	130,504		-	130,504
TOTAL EXPENSES	1,257,919		1,257,919	1,385,376	,	1,36	1,385,376
CHANGES IN NET ASSETS	2,460,422	(27,460)	2,432,962	3,075,062	(50,347)	30'6	3,024,715
Net assets beginning of year	18,975,756	295,842	19,271,598	15,900,694	346,189	16,24	16,246,883
NET ASSETS END OF YEAR	\$ 21,436,178	\$ 268,382	\$ 21,704,560	\$ 18,975,756	\$ 295,842	\$ 19,27	19,271,598

The accompanying notes to financial statements are an integral part of this statement.

Community Foundation of Marquette County

STATEMENTS OF CASH FLOWS

For the years ended December 31, 2020 and 2019

	Decemi	ber 31
	2020	2019
CASH FLOWS PROVIDED (USED) BY OPERATING ACTIVITIES: Change in net assets Adjustments to reconcile change in net assets to net cash provided by operating activities:	\$ 2,432,963	\$ 3,024,715
Change in contributions receivable	(273)	975
Change in cash surrender value of life insurance	(1,911)	(13,186)
Investment return (gain) loss	(1,809,115)	(2,805,752)
Change in accounts payable	4,526	582
NET CASH PROVIDED BY OPERATING ACTIVITIES	626,190	207,334
CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from sale of investments Purchase of investments NET CASH USED BY INVESTING ACTIVITIES	4,959,193 (18,374,983) (13,415,790)	31,229,820 (18,908,680) 12,321,140
CASH FLOWS FROM FINANCING ACTIVITIES Paycheck Protection Program Loan NET CASH USED BY FINANCING ACTIVITIES	33,800 33,800	-
CHANGE IN CASH AND CASH EQUIVALENTS	(12,755,800)	12,528,474
Cash and cash equivalents at beginning of year	12,960,787	432,313
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 204,987	\$ 12,960,787

Community Foundation of Marquette County
STATEMENTS OF FUNCTIONAL EXPENSES

For the years ended December 31, 2020 and 2019

				20	2020							20	2019			
		Program	Adm	Administrative	Func	Fundraising		Total		Program	Adr	Administrative	Fun	Fundraising		Total
Operating Expenses:																
Salaries	(/)	98,207	69	39,283	w	58,924	w	196,414	S	80,349	(A)	32,140	ь	48,209	Ŋ	160,698
Payroll taxes		7,845		3,138		4,707		15,690		6,224		2,490		3,735		12,449
Employee benefits		4,160		1,664		2,496		8,320		3,996		1,598		2,398		7,992
Accounting services		17,749		17,749		•		35,498		16,679		16,679				33,358
Legal services		•		1,324		,		1,324		9		9,812		4		9,812
Office supplies		•		2,367		3,500		5,867		•		3,220		3,500		6,720
Telephone		•		5,386		•		5,386		•		4,259				4,259
Postage and shipping		•		1,208		1,208		2,416		1		871		870		1,741
Occupancy		•		21,600		•		21,600		٠		23,400				23,400
Equipment rental and maintenance		•		4,057		•		4,057		4		2,866		•		2,866
Annual report		•		3,332		•		3,332				2,122				2,122
Donor newsletter		•		•		7,515		7,515		•		•		8,222		8,222
Travel		•		1		•		1				4,116		•		4,116
Meetings and special events		•		4,175		4,175		8,350		·		12,784		12,784		25,568
Dues, fees, and registration		•		6,872		,		6,872		9		8,547		1		8,547
Training and classes		•		828		•		828		•		2,338				2,338
Insurance				4,756		,		4,756		7		3,200		•		3,200
Miscellaneous expense		,		172		169		341		•		62		4		62
Total Operating Expenses		127,961		117,911		82,694		328,566		107,248		130,504		79,718		317,470
Grant Expenses																
Grants voted		929,353		'		'		929,353		1,067,906		•		•		1,067,906
TOTAL EXPENSES	ь	1,057,314	ь	117,911	49	82,694	S	1,257,919	ь	1,175,154	ь	130,504	S	79,718	69	1,385,376

The accompanying notes to financial statements are an integral part of this statement.

COMMUNITY FOUNDATION OF MARQUETTE COUNTY

NOTES TO FINANCIAL STATEMENTS

December 31, 2020 and 2019

NOTE A - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES:

The Community Foundation of Marquette County (the Foundation) is a non-profit organization, which seeks to provide a means by which individuals can join together to create an endowment. Through sound management the Foundation will provide sufficient income to support charitable activities within the Marquette area. The Foundation seeks to enhance the quality of life in the greater Marquette area by improving the educational, cultural, recreational, environmental, and social welfare resources of the area and developing youth for community leadership.

Basis of Presentation

Financial statement presentation follows the provisions of Accounting Standards Codification FASB ASC 958-205-45-2 as amended by ASU 2016-14. In accordance with these provisions, the Foundation is required to report information regarding its financial position and activities according to two classes of net assets: net assets with donor restrictions and net assets without donor restrictions.

All fund agreements held with the Foundation contain a "variance statement". This statement is in place to authorize the Foundation's Board of Trustees ultimate authority over the distribution of funds to ensure the intent of the funds can be honored over time. Because the Foundation holds variance power, from an accounting perspective, all funds are classified as net assets without donor restrictions, except those with time or purpose restrictions.

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting. The financial statements are prepared in accordance with the specialized requirements of FASB ASC 958-605-45-3 Contributions Received as amended by ASU 2016-14; FASB ASC 958-205-45-2 Presentation of Financial Statements as amended by ASU 2016-14; and FASB ASU 2016-14 as it relates to Reporting Investment Gains, Losses, and Income.

Cash and Cash Equivalents

Cash and cash equivalents consist of checking accounts and money market funds, which are carried at cost which approximate fair value. The Foundation maintains demand deposits in banks, and in the normal course of business, amounts may exceed federal insured limits. Management believes the Foundation is not exposed to any significant interest rate or other financial risk on these deposits.

Investments

Investments are carried at fair value using quoted market prices. Net realized gains and losses and unrealized increases or decreases resulting from changes in the market value of investments are included in the statement of activities. The realized gain or loss on the sale of investments is the difference between the proceeds received and the cost of specific investments sold.

NOTE A - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued):

Donated Investments

Donated investments are recorded as contributions at their estimated fair values at the date of donation.

Property, Plant and Equipment

All property, plant and equipment are recorded at historical cost as of the date acquired. Tangible assets costing below the threshold of \$3,000 or having a useful life of twelve months or less are not capitalized and are recorded as an expense on the financial statements.

Grants Payable

Grants are recognized as an expense when approved by the governing board of the Foundation and its supporting organizations if unconditional, or when the related conditions are met by the recipient, if conditional. Grants payable recorded in the accompanying statements of financial position are generally expected to be paid within one year.

Net Asset Classifications

The net asset groups used for reporting purposes in the accompanying financial statements are as follows:

Net Assets Without Donor Restrictions – Consist of contributed assets that have not been restricted as to use by donors. Certain of these assets may be designated by the governing board of the Foundation and its supporting organizations to be used for a specific purpose.

Net Assets With Donor Restrictions – Consist of contributed assets for which the use by the Foundation and its supporting organizations has been limited by donors for a specific time period or purpose.

Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

Revenue Recognition

The Company has adopted FASB Accounting Standards Update 2014-09, Revenue from Contracts with Customers (Accounting Standards Codification (ASC) 606) for the year ended December 31, 2020, as required by the standard. ASC 606 requires financial statement issuers to recognize revenue as satisfaction of the related performance obligations of the contract are completed. The following revenue-related items are outside the scope of ASC 606: interest income, premium and discount amortization, contributions, income on investments, investment return, income on life insurance. Adoption of the accounting standard has been applied retrospectively to prior periods presented, and had no impact on assets, liabilities, net assets, or activities.

NOTE A - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued):

The Company has the following revenue-related items subject to Topic 606:

Community, environmental monitory program (CEMP), and items included in other revenue. Performance obligations for these are recognized over time, annually for the CEMP program and monthly for the others.

Subsequent Events

Management evaluates events occurring subsequent to the date of the financial statements in determining the accounting for and disclosure of transactions and events that affect the financial statements. Subsequent events have been evaluated through August 12, 2021 which is the date the financial statements were available to be issued.

NOTE B – INCOME TAXES:

The Foundation is exempt from federal income tax under Section 501 (c) (3) of the Internal Revenue Code. It has been classified as an organization other than a private foundation under Section 509 (a) (2). Accordingly, no provision has been made for income taxes in the accompanying financial statements. The tax periods open for examination by the Internal Revenue Service are calendar years ending December 31, 2018, 2019 and 2020.

NOTE C - INVESTMENTS:

The cost, fair value, and unrealized appreciation (depreciation) of investment securities as of December 31, 2020 and 2019 are as follows:

Danambar 24, 2000	Cost	Fair Value	Unrealized Appreciation (Depreciation)
December 31, 2020			
Fixed Income	\$5,166,744	\$5,335,519	\$168,775
Mutual Funds and ETFs	12,141,600	14,308,328	2,166,728
ETFs and REITs	1,631,904	1,651,186	19,282
Total Investments	\$18,940,248	\$21,295,033	\$2,354,785
December 31, 2019			
Fixed Income	\$1,712,958	\$1,731,121	\$18,163
Mutual funds and ETFs	3,441,897	3,907,153	465,256
Index funds and other assets	400,375	431,854_	31,479
Total Investments	\$5,555,230	\$6,070,128	\$514,898

NOTE C - INVESTMENTS (Continued):

The schedule summarizes the investment return and its classification in the statement of activities for the years ended December 31, 2020 and 2019:

December 31, 2020 Income on investments:	Without Donor Restrictions	With Donor Restrictions	Total
Dividends, interest and realized gains Less: Investment expenses Total	\$779,544 (39,479) \$740,065	\$- -	\$779,544 (39,479) \$740,065
Investment return Unrealized gain (loss) on investments Less: Investment expenses Total	\$1,809,115 - \$1,809,115	\$- - - \$-	\$1,809,115 - \$1,809,115
December 31, 2019 Income on investments: Dividends, interest, and realized gains Less: Investment expenses Total	\$1,786,380 (98,000) \$1,688,380	\$-	\$1,786,380 (98,000) \$1,688,380
Investment return Unrealized gain (loss) on investments Less: Investment expenses Total	\$1,633,881 - \$1,633,881	\$- \$-	\$1,633,881 \$1,633,881

NOTE D - FAIR VALUE:

The Foundation utilizes fair value measurements to record fair value adjustments to its investments and to determine fair value disclosures. These assets are recorded at fair value on a recurring basis.

The Foundation groups its investments at fair value into three levels (termed the *fair value hierarchy*), based on the markets in which the investments are traded and the reliability of the assumptions used to determine fair value. These levels are:

Level 1: Valuation is based upon quoted prices for identical instruments traded in active markets. Level 1 securities include those traded on an active exchange, such as the New York Stock Exchange, U.S. Treasury securities that are traded by dealers or brokers in active over-the-counter markets, and money market funds.

Level 2: Valuation is based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3: Valuation is generated from model-based techniques that use at least one significant assumption not observable in the market. These unobservable assumptions reflect estimates of assumptions that market participants would use in pricing the asset or liability. The Foundation holds no investments classified as Level 3.

NOTE D - FAIR VALUE (continued):

Fair values of assets measured on a recurring basis as of December 31, 2020 are as follows:

Assets:	Fair Value	Level 1	Level 2	Level 3
Investments	\$21,295,033	\$14,308,328	\$6,986,705	\$-

Fair values of assets measured on a recurring basis as of December 31, 2019 are as follows:

Assets:	<u>Fair Value</u>	Level 1	Level 2	Level 3
Investments	\$6,070,128	\$3,907,153	\$2,162.975	<u></u>

NOTE E - CASH SURRENDER VALUE LIFE INSURANCE:

The Foundation is the beneficiary for a number of life insurance policies that have been donated to them. The total cash surrender value recorded as an asset as of December 31, 2020 and 2019 is \$248,351 and \$246,440, respectively.

One of these policies was donated during 1998 to establish a scholarship fund and has a face value of \$1,000,000. When the premium payments plus the investment value in the contract cause the cash value of the policy to exceed \$1,050,000, the Foundation may consider the Fund mature and initiate the distribution of scholarships. Otherwise, the Fund will be considered matured within twenty months of the donor's death.

NOTE F -- ENDOWMENT FUNDS:

The Foundation's endowment includes nine (9) and nine (9) individual funds that are restricted for the years ended December 31, 2020 and 2019, respectively. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed purpose or time restrictions.

The changes in Endowment Net Assets for the year ended December 31, 2020 are as follows:

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Endowment net assets, beginning			
of year	\$18,975,756	\$295,842	\$19,271,598
Interest and dividends, net of			
investment expense	740,065	-	740,065
Net appreciation (depreciation)	1,809,115	-	1,809,115
Contributions	662,400	396,751	1,059,151
Amounts appropriated for expenditure	(833,708)	(424,211)	(1,257,919)
Other changes	82,550		82550
Change in Endowment Net Assets	2,460,422	(27,460)	2,432,962
Endowment Net Assets, end of year	\$21,436,178	\$268,382	\$21,704,560

NOTE F – ENDOWMENT FUNDS (Continued):

The changes in Endowment Net Asset Composition by Type of Fund for the year ended December 31, 2020 are as follows:

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Donor designated Endowment Funds Other Endowment Funds:	\$-	\$268,382	\$268,382
Undesignated	21,436,178		21,436,178
Total Endowment Funds	\$21,436,178	\$268,382	\$21,704,560

The changes in Endowment Net Assets for the year ended December 31, 2019 are as follows:

Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
\$15,900,694	\$346,189	\$16,246,883
505,597	•	505,597
3,263,939	-	3,263,939
482,120	527,961	1,010,081
(1,176,594)	(578,308)	(1,754,902)
		•
3,075,062	(50,347)	3,024,715
\$18,975,756	\$295,842	\$19,271,598
	Without Donor Restrictions \$15,900,694 505,597 3,263,939 482,120 (1,176,594) 3,075,062	Without Donor Restrictions Net Assets With Donor Restrictions \$15,900,694 \$346,189 505,597 3,263,939 482,120 (1,176,594) (578,308) - 3,075,062 (50,347)

The changes in Endowment Net Asset Composition by Type of Fund for the year ended December 31, 2019 are as follows:

		Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Donor designated Endowment Funds Other Endowment Funds:		\$-	\$295,842	\$295,842
Undesignated	Total Endowment Funds	18,975,756 \$18,975,756	\$295,842	18,975,756 \$19,271,598

NOTE F - ENDOWMENT FUNDS (Continued):

Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that meet or exceed a bench mark of inflation as measured by the Consumer Price Index plus the 4.5 percent annual spending distribution percentage plus a growth of .25 percent.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (investment and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation has a policy of appropriating for distribution each year up to 5 percent of its endowment fund's fair value over the prior twenty quarters through September 30 of the preceding fiscal year in which the distribution is planned for the years 2020 and 2019, respectively. In establishing this policy, the Foundation considered the long-term expected return on its endowment.

NOTE G -NET ASSETS WITHOUT DONOR RESTRICTIONS:

Net assets without donor restrictions consisted of the following:

	Other		
Year 2020	Operating	Endowment	
	Fund	Fund	Total
Marquette	\$66,024	\$944,955	\$1,010,979
Ishpeming	3,169	213,453	216,622
Negaunee	3,384	49,134	52,518
Gwinn	1,371	2,489	3,860
Subtotal	73,948	1,210,031	1,283,979
Agency Funds	-	2,523,542	2,523,542
Designated Funds	_	4,933,633	4,933,633
Donor Advised	-	2,984,364	2,984,364
Field of Interest	-	4,111,477	4,111,477
Scholarship Funds	•	4,501,817	4,501,817
Other net assets without donor		•	•
restrictions		1,097,366	1,097,366
Total	\$73,948	\$21,362,230	\$21,436,178

NOTE G -NET ASSETS WITHOUT DONOR RESTRICTIONS (continued):

Year 2019	Other Operating Endowment		
	Fund	Fund	Total
Marquette	\$37,198	\$925,446	\$962,644
Ishpeming	2,376	193,239	195,615
Negaunee	3,094	45,275	48,369
Gwinn	1,188	2,202	3,390
Subtotal	43,856	1,166,162	1,201,018
Agency Funds	•	2,330,565	2,330,565
Designated Funds	•	4,392,475	4,392,475
Donor Advised	•	2,542,479	2,542,479
Field of Interest		3,699,991	3,699,991
Scholarship Funds	•	3,832,348	3,832,348
Other net assets without donor			
restrictions		967,880	967,880
Total	\$43,856	\$18,931,900	\$18,975,756

NOTE H - NET ASSETS WITH DONOR RESTRICTIONS:

Net assets with donor restrictions as of December 31, 2020 and 2019 consist of the following:

Purpose Restrictions:	2020	2019
Friends of Presque Isle Park Playground	\$71,934	\$70,601
Community Environmental Monitoring Program	155,616	20,065
City Skateboard Park Fund		-
Clean Energy Initiative	•	12,747
Great Lakes Community Foundation Water Initiative		40,258
Our Common Future		1,900
Huron Mountain Club Pass Through Fund	40,832	29,148
Census 2020	•	113,123
Rain Gardens GLOW		8,000
NET ASSETS WITH DONOR RESTRICTIONS	\$268,382	\$295,842

NOTE I - AVAILABILITY OF FINANCIAL ASSETS:

The Foundation's financial assets available within one year of December 31, 2020 for general expenditure are as follows:

Asset	Amount
Operating and Endowment Operating Funds	\$1,283,979
Estimated 2021 administrative fees	250,000
Estimated 2021 CEMP fees	20,000
Estimated 2021 Annual Celebration proceeds	22,000
Estimated 2021 revenue from special	
projects	12,500
Total	\$ 1,588,479

NOTE I -- AVAILABILITY OF FINANCIAL ASSETS (Continued):

Operating Funds and Operating Endowment Funds for Marquette, Ishpeming, Negaunee, and Gwinn listed in Note G are available to cover general Foundation expenditures.

The Foundation's endowment funds consist of donor-restricted endowments and unrestricted endowments. Income from endowments is restricted for specific purposes and, therefore, is not available for general expenditure. As described in Note F, the Operating Funds receive an administrative fee based on each fund's fair market value quarterly during the year. The average rates across all Foundation Funds in 2020 and 2019 were 1.11% and 1.05%, respectively. The rate is expected to be similar in 2021 resulting in approximately \$250,000 of administrative fees that will be available for general expenditures.

NOTE J - LEASE:

The Foundation has an operating lease for office space, starting September 1, 2019. The five-year office lease, calls for monthly payments of \$1,800 during the remainder of the lease. After the initial three years either party may terminate the lease with twelve months' notice. Total lease rentals amounted to \$21,600 and \$21,600 in 2020 and 2019, respectively. Expected future minimum lease payments are as follows:

2021	\$21,600
2022	\$21,600
2023	\$21,600
2024	\$16.200

NOTE K -- FUNCTIONAL ALLOCATION OF EXPENSES:

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated amongst program, administrative, and fundraising. Where information is available to directly allocate costs amongst the categories it is used. All other expenses are allocated by management's estimates based on historical operating data and the Foundation's Work Plan.

NOTE L - DONATED EQUIPMENT AND SERVICES:

A number of unpaid volunteers have made significant contributions of their time to develop the Foundation's programs. The value of this contributed time is not reflected in these statements, since it is not susceptible to objective measurement of valuation. Also, such services would not have been procured if not provided by donation.

Various donors have donated a significant amount of office furniture and equipment to the Foundation. The values of these donations have not been reflected in these statements, since they are not susceptible to objective measure of valuation as of the date of donation.

NOTE M - CONCENTRATIONS OF RISK:

At year end, the carrying amount of cash was \$204,986 and \$12,960,786 and the bank balance was \$223,404 and \$12,987,504 for the years 2020 and 2019, respectively. As of December 31, 2020, and 2019 respectively, \$68,712, and \$12,737,504 of the bank balance was not covered by the Federal Deposit Insurance Company (FDIC). As of December 31, 2020, \$68,172 of the amount not insured by the FDIC is a United States Treasury Fund.

In the years ending December 31, 2020 and 2019, a significant amount of contributions were provided by a few major contributors. It is always considered reasonably possible that benefactors, grantors, or contributors might be lost in the near term. The Foundation's contributors are concentrated in the Marquette County, Michigan, geographical area.

NOTE N - COMMUNITY ENVIRONMENTAL MONITORING PROGRAM:

During 2016, the Foundation entered into an agreement with the Eagle Mine and the Superior Watershed Partnership to administer an oversight committee for community monitoring. The agreement allows for up to \$300,000 in contributions. Effective January 1, 2019, the Foundation receives \$20,000 per year out of contributions as the administrative fee. The agreement is in effect until modified by mutual agreement of the Eagle Mine and the Superior Watershed Partnership. Current grant expenses, and administrative revenue are as follows:

		Grant	Administrative
<u>Year</u>	Contributions	_Expense	Revenue
2020	\$300,000	\$144,450	\$20,000
2019	\$228,097	\$300,609	\$20,000
Total	\$528,097	\$445,059	\$40,000

NOTE O - COVID-19:

The COVID-19 pandemic has developed rapidly during 2020 and resulting measures taken by various governments to contain the virus have affected economic activity. The Foundation has taken a number of measures to monitor and mitigate the effects of COVID-19, such as safety and health measures for employees, vendors, and others. At this stage, the impact on business and results has not been significant and based on our experience to date we expect this to remain the case. The Company will continue to follow the various government policies and advice while continuing operations in the best and safest way possible.

NOTE P - SUBSEQUENT EVENTS:

During 2020, the Community Foundation of Marquette County (the Foundation) participated in the Small Business Administrations (SBA) Paycheck Protection Program (PPP). The major terms of this program were that the SBA provided funds to the company due to the economic uncertainty created by the COVID-19 pandemic. If certain conditions were met, the Foundation did not have to repay these funds. There is a lack of authoritative accounting guidance for how to account for this transaction. The Foundation has elected to record the loan as a long-term liability for the 2020 financial statements, per the terms of the note. The Foundation met the conditions and received notice from the SBA that the funds did not need to be repaid on February 19, 2021. The funds will be recognized as income in 2021 when the event of forgiveness took place. Expenses paid by the PPP funds were recorded in their normal expense categories and are not broken out in the financial statements.